Master of Science in Health Care Policy and Management

Courses for NON-MATRICULATED Students

FALL 2013 TERM: 1138 SEMESTER: A

CLASSES BEGIN August 26, 2013 READ BOTH PAGES BEFORE REGISTERING FOR ANY CLASSES

<table>
<thead>
<tr>
<th>Class No.</th>
<th>Course No.</th>
<th>Section</th>
<th>Course Name</th>
<th>Day/Time</th>
<th>Instructor</th>
<th>Room/Info</th>
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</thead>
<tbody>
<tr>
<td>80163</td>
<td>HAS 530</td>
<td>01</td>
<td>Health Care Operations</td>
<td>Tuesday 5 pm – 8 pm</td>
<td>Jospe</td>
<td>TBA</td>
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<tr>
<td>80324</td>
<td>HAS 531</td>
<td>01</td>
<td>Health Care Delivery Systems</td>
<td>Monday 5 pm – 8 pm</td>
<td>Cooper</td>
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<tr>
<td>80105</td>
<td>HAS 533</td>
<td>01</td>
<td>Communications and Group Dynamics</td>
<td>Hybrid (1)</td>
<td>Haig</td>
<td>See Below</td>
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<tr>
<td>80221</td>
<td>HAS 536</td>
<td>01</td>
<td>Health Law</td>
<td>Online</td>
<td>Haig</td>
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<tr>
<td>80046</td>
<td>HAS 538</td>
<td>01</td>
<td>Health Economics and Public Policy</td>
<td>Thursday 5 pm – 8 pm</td>
<td>Dwyer</td>
<td>TBA</td>
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<tr>
<td>80312</td>
<td>HAS 539</td>
<td>01</td>
<td>Strategic Planning for Health Programs, Facilities, and Networks</td>
<td>Wednesday 5 pm – 8 pm</td>
<td>Noack</td>
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<tr>
<td>80107</td>
<td>HAS 556</td>
<td>01</td>
<td>Foundations of Health Care Quality Management</td>
<td>Online</td>
<td>Gomes</td>
<td>Online</td>
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<tr>
<td>80069</td>
<td>HAS 572</td>
<td>01</td>
<td>Ambulatory Care</td>
<td>Online</td>
<td>Dybus</td>
<td>Online</td>
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(1) HAS 533 is a hybrid course.

This means that some of the class sessions are on-line sessions and that some of the sessions are held in the classroom. The sessions that are held in the classroom are MANDATORY meetings. Students who miss these mandatory sessions will have half a letter grade deducted from their overall grade for each session missed. If you cannot make these mandatory meeting dates, please do not sign up for this class. The class will be meeting in the classroom on the following TUESDAYS: August 27, September 10, October 1, October 15, October 29, November 12, November 26, December 10.

**Students Planning on Applying to the Advanced Certificate Program:**

In order to be able to transfer all 18 credits from the Advanced Certificate to a management concentration in the Master of Science in Health Care Policy and Management, students in the Advanced Certificate should take at least one of the courses listed below.

- HAS 531 Health Care Delivery Systems (see summer schedule)
- HAS 533 Communications and Group Dynamics
- HAS 534 Fundamentals of Health Care Management (see summer schedule)
- HAS 538 Health Economics and Public Policy
HAS 530 Health Care Operations
This course will address the operations within health care institutions from the macro to the micro levels of management; it analyzes and philosophy and significant occurrences affecting health care operations in the past, present, and future. Divisions within health care operations (clinical, support and informational services, nursing, finance, and ambulatory care) will address the following aspects of management: financial forecasting and monitoring, staffing, employee productivity and morale, customer service, cost containment, decision making, total quality management, and managed care. Emphasizes hospital operations, and presents nursing home and community health care center operations.
HAS 530 is an ELECTIVE course for students enrolled in this master’s concentration: Health Care Management.

HAS 531 Healthcare Delivery Systems
This course is designed to provide an overview of the health care delivery enterprise in the United States and to provide students with an understanding of the various forces which shape this enterprise. The course also includes cases studies in health care and how they have shaped the United States health care system. The dynamics of care, evolving public and private regulations and guidelines, and rapid technological advances will be discussed.
HAS 531 is a CORE course for students enrolled in these master’s concentrations: Health Care Management or Health Policy.

HAS 533 Communications and Group Dynamics
A general introduction to the structure and dynamics of working groups/teams. This course is designed to familiarize students with the principles of interpersonal communication and group process and to help develop, enhance and strengthen skills in these areas. To achieve these objectives students will participate in a variety of activities, including readings, case studies, role-play, and written and oral presentations that illustrate relevant principles and provide practice in their application.
HAS 533 is a REQUIRED course for students enrolled in these master’s concentrations: Health Care Management and Health Policy. It is also a REQUIRED course for students enrolled in the Advanced Certificate Health Care Quality Management specialization.

HAS 536 Health Law
Acquaints students with the general applicability of law to the health field and the health delivery system. Covers specific areas of laws (including statutory law, common law and rules and regulations) applicable to and controlling the operation of hospitals, long-term care facilities, medical practices, allied health professional practices and other institutions and individuals involved in the delivery of health care. Identifies legal problems affecting the delivery of health care and demonstrates how problems are addressed by institutions and individuals.
HAS 536 is an ELECTIVE course for students enrolled in these master’s concentrations: Health Care Management and Health Policy.

HAS 538 Health Economics and Public Policy
The contents of the course will be an in depth analysis of the effects of economic principles on health care and the effect of health policy and economic forces on the health care delivery system. Students will be taught to use these concepts to analyze health policy and improve the delivery of health care services. The effect of changes in market forces, manpower needs, formation of integrated delivery systems, health promotion initiatives and the impact of technology will be studied.
HAS 538 is a REQUIRED course for students enrolled in these master’s concentrations: Health Care Management and Health Policy.

HAS 539 Strategic Planning for Health Programs, Facilities and Networks
This course is meant to convey to prospective and current health program managers the fundamentals of strategic thinking and planning as well as the integration of these processes into executive management functions. The course endeavors to prepare prospective and current managers to fulfill their roles and responsibilities within a dynamic, changing medical marketplace where health care entities are undergoing a major paradigm shift, changing from independent organizations that provide illness-focused episodic care to networks and systems of entities that address the health care needs of populations over entire lifetimes.
Not for credit in addition to MBA 512
HAS 539 is an ELECTIVE course for students enrolled in this master’s concentration: Health Care Management.

HAS 556 Foundation of Health Care Quality Management
Introduces health care quality management methodologies and examines their impact on health care productivity, quality and patient safety. Utilizes concepts of performance improvement and continuous process improvement in health care and application of quality concepts to improve clinical outcomes, patient safety, patient satisfaction, financial outcomes, and employee and physician satisfaction. The course emphasizes importance of data usage to monitor performance improvement activities. Not for credit in addition to MBA 509/CE523.
HAS 556 is an ELECTIVE course for students enrolled in this master’s concentration: Health Care Management. It is also a REQUIRED course for students enrolled in the Advanced Certificate Health Care Quality Management specialization.

HAS 572 Ambulatory Care Management
The course is designed to familiarize the student with areas of Ambulatory Care Management. The class will identify national and local trends, as well as practical applications needed to administer outpatient care programs and facilities.
HAS 572 is an ELECTIVE course for students enrolled in this master’s concentration: Health Care Management.

All course offerings, dates, times, locations, instructors subject to change.